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## **Establishment of Institutional Banking Group**

Tokyo (Monday, December 17, 2001) – Shinsei Bank, Limited ("Shinsei Bank") today announced that it would establish "Institutional Banking Group", integrating Corporate Banking Business Group ("CBBG"), Corporate Business Strategy Group ("CBSG"), Financial Institutions Business Group ("FIBG") and Financial Engineering Group ("FEG"). (Please see attached for the summary of organization change.)

Our relationship management groups for institutional customers, CBBG, CBSG and FIBG, have been working closely with FEG that promotes investment-banking businesses to provide products and services that meet our customers needs.

The new organization, Institutional Banking Group, aims to integrate these four groups more effectively, leverage existing institutional customer base, respond quickly to the customer needs and provide more sophisticated products and services.

Teruaki Yamamoto, Senior Managing Director and Corporate Executive Officer, and Brian Prince, Corporate Executive Officer, will be Co-Group Heads of the new Institutional Banking Group.

Details of new organizations will be announced by the end of January 2002.

Shinsei Bank will continue its effort to become a bank that offers the best products and services to our customers quickly and inexpensively, with the new business model including this institutional banking business and retail business, another important strategic area.